# Sustainability

Promoting and improving sustainability across NHS Finance

### One NHS Finance SE: Delivering a greener NHS



Shona Metcalfe
Director of Finance
NHS Kent and Medway
s.metcalfe@nhs.net



### Climate crisis, health crisis

#### Climate Change

- 9 of the 10 hottest years on record have been in the last ten years
- Scientific consensus that carbon emissions are driving warming
- Wildfires, flooding, heatwaves and drought are all more common

#### Health Impact

- 40,000 annual UK deaths due to air pollution
- 3,000 excess deaths due to heat in 2022
- Increased risk of pandemics, mosquito borne disease, malnutrition
- Estates and operational incidents including flooding and heat stress



- Visibility of the impact
- Learning from the airline industry
- Speed and scale of response







### The NHS response

In October 2020, the NHS set itself two ambitious and feasible targets to reduce its carbon emissions:

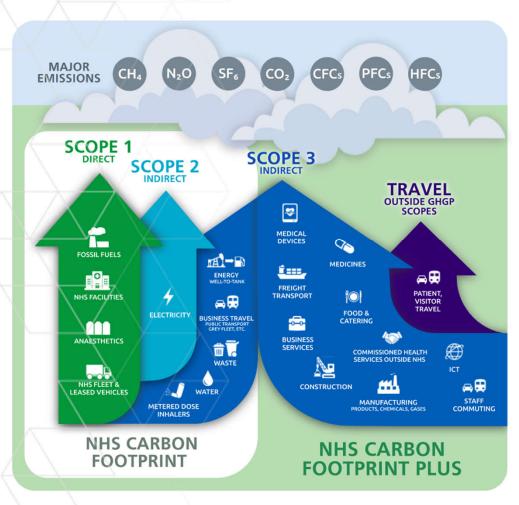
- Net zero by 2040 for the emissions we control directly (the NHS Carbon Footprint); and
- Net zero by 2045 for the emissions we can influence but don't directly control (the NHS Carbon Footprint Plus)

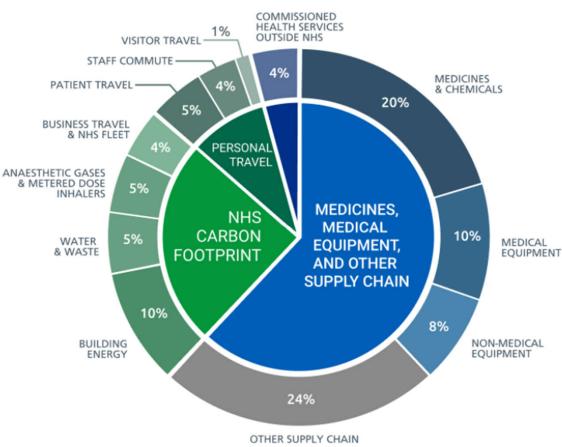
- In one year we reduced emissions equivalent to powering 1.1 million homes with electricity for a year
- 90% of NHS staff have affirmed their support for a Greener NHS
- Electric ambulances launched
- Net Zero NHS enshrined in law



### National greener NHS context









### The case for finance leadership

#### **Our Challenges**

- 1. Visibility and understanding of the task, accessing funding
- 2. Financial sustainability
- 3. Modelling and capital projects
- 4. Reporting

#### **Finance rockstars and superstars**

- 1. Networks, One Finance, reputation
- 2. Savings opportunities
- 3. Technical expertise
- 4. IFRS Foundation leading on environmental sustainability standards





### Our work in the South East

#### The Green Book

Central Government Guidance on Appraisal and Evaluation





#### **Objective 1**:

Improving business cases and access to funding

### **Objective 2:**

Identify and share good practice, with a focus on the link between financial and environmental sustainability

#### **Objective 3**:

Increase engagement and understanding of the environmental sustainability in healthcare



### Funding for sustainability

**Public Sector Decarbonisation scheme** 

Regional accelerator projects

SBRI Healthcare Clinical Innovation Fund

Digital funding

National Institute of Health and Care Research (NIHR)

#### **Supporting access**

- Ready-to-tailor cases on the shelf
- Awareness of funding streams
- Green Plans
- Shared learning on applications and outcomes



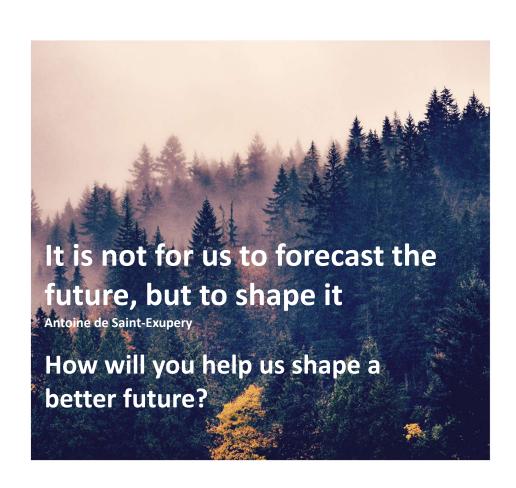


### Where we go next

What can you do as a system?

What can you do in your organisation?

What can you do personally?





## Questions

As a rock star, I have two instincts, I want to have fun, and I want to change the world. I have a chance to do both.

- Bono

We did not come here to fear the future. We came here to change it.

- Barack Obama

I'm not a woman, I'm a force of nature - Courtney Love